



Provide the following information for the organization submitting the proposal and provide estimates on the project outcomes including total number of providers served and new childcare slots created.

**Organization Submitting Proposal**

**1. Organization Name: Aitkin County Government**

Organization Website: [www.naturallybetterhere.com](http://www.naturallybetterhere.com)

Federal Tax ID (required): CLK7L6F3AM63

Minnesota Tax ID (required): 41-60005749

Unique Entity ID (required): 047464805

SWIFT Vendor ID (if known): 0000197275

**2. Director Name: Jessica Seibert, County Administrator**

Telephone: 218.927.7276

Email Address: [jessica.seibert@co.aitkin.mn.us](mailto:jessica.seibert@co.aitkin.mn.us)

Address: 307 2<sup>nd</sup> Street NW, Aitkin, MN 56431

**3. Contact Name: Mark Jeffers, Economic Development Coordinator**

Telephone: 218.513.6188

Email Address: [mark.jeffers@co.aitkin.mn.us](mailto:mark.jeffers@co.aitkin.mn.us)

Address: 307 2<sup>nd</sup> Street NW, Aitkin, MN 56431

**Proposal Information**

**4. Proposal Name: Aitkin County Childcare Acceleration Program**

**5. Proposal Summary:** *Aitkin County has established and is administering a Child Care Development Grant that is focused solely on new child care facilities, at home or centers. The grant qualifications can be used for capital improvements to open facilities and with DEED support, will also provide support for licensing and training fees. Aitkin County Economic Development is working with Health and Human Services, along with local partners to establish a childcare pod model for Aitkin County residents.*

**6. Geographic Areas Served by Project (county, zip code or community within county):** 56431, 55760, 56469, 55748, 55787, 56350

**7. Targeted Communities Served: Check any and all that may apply)**

More than 75% of new child slots created with these funds are to serve infants and toddlers.<sup>14</sup>

More than 50% of the new child slots created with these funds are for child slots available outside of standard business hours (6:00 a.m. through 6:00 p.m.)

The project will be located in a geographic area, such as zip code or census tract, where 30% or more children<sup>15</sup> are Black, Indigenous, and people of color. Tribal Nations automatically meet this requirement.

The project will be located in a geographic area, such as county, zip code or census tract, where at least 15% families living in poverty.<sup>16</sup>

**8. Total Amount of DEED Funds Requested: \$248,000**

**9. Total Amount of Matching Funds Committed: \$50,000 grant funding and \$124,000 in kind.**

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<sup>14</sup> For Childcare Centers, infant refers to a child who is at least 6 weeks old but less than 16 months old, and toddler refers to a child who is at least 16 months old but less than 33 months old. For Family Childcare, infant refers to a child who is at least 6 weeks old but less than 12 months old, and toddler refers to a child who is at least 12 months old but less than 24 months old.

<sup>15</sup> Children refers to any person under the age of 18.

<sup>16</sup> Families living in poverty refers to any family whose total family income falls below the U.S. Federal Poverty guidelines within service population county, city or census tract according to the U.S. Census Bureau.

10. Does this project qualify for a matching waiver?

Yes: More than 75% of new child slots created with these funds are for infants and toddlers.<sup>17</sup>

Yes: More than 50% of the new child slots created with these funds are for child slots available outside of standard business hours (6:00 a.m. through 6:00 p.m.)

Yes: The project will be located in a geographic area, such as zip code or census tract, where 30% or more children<sup>18</sup> are Black, Indigenous, and people of color. A Tribal nation will automatically meet this requirement.

Yes: The project will be located in a geographic area, such as county, zip code or census tract, where at least 15% families living in poverty.

11. Please describe and document how your agency meets the waiver requirement: Establishment of a County or City building to house childcare at home childcare providers (POD model). This POD model will be available for 24 hour childcare and will create an additional 60+ childcare slots

**Estimated Project Outcomes**

12. Number of family childcare providers served:	10+
13. Number of childcare centers served:	1
14. Number of childcare worker jobs created:	8
15. Number of childcare worker jobs retained:	10
16. Number of new licensed child slots created (Infants)	10
17. Number of new licensed childcare slots created (toddler)	50
18. Number of new licensed childcare slots created (preschooler)	0
19. Number of new licensed childcare slots created (school age)	0
20. Number of new licensed childcare slots created (Total):	60
21. Percentage of new licensed child slots available outside of standard hours of care (outside of 6:00 a.m. through 6:00 p.m. time window):	60%
22. Total state grant funds per new licensed child slots created (Number 8 divided by Row 20):	\$3,300

*I certify that the information contained herein is true and accurate to the best of my knowledge and that I am authorized to submit this application on behalf of the applicant.*

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Authorized Signature \_\_\_\_\_ Title \_\_\_\_\_ Date \_\_\_\_\_

<sup>17</sup> For Childcare Centers, infant refers to a child who is at least 6 weeks old but less than 16 months old, and toddler refers to a child who is at least 16 months old but less than 33 months old. For Family Childcare, infant refers to a child who is at least 6 weeks old but less than 12 months old, and toddler refers to a child who is at least 12 months old but less than 24 months old.

<sup>18</sup> Children refers to any person under the age of 18.



## AITKIN COUNTY ECONOMIC DEVELOPMENT

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Aitkin County Government Center  
307 2<sup>nd</sup> Street NW  
Aitkin, MN 56431

Mark Jeffers  
Mark.jeffers@co.aitkin.mn.us  
Phone: 218-927-7305  
Cell: 218-513-6188

# DEED Childcare Economic Development Grant- Narrative

## **EXECUTIVE SUMMARY:**

Aitkin County is taking proactive steps to address the pressing issue of childcare shortages within our community. Currently, there are nineteen home-based daycare providers and one childcare center operating in Aitkin County. However, with two providers nearing retirement and the impending closure of their childcare businesses, the existing shortage is poised to worsen.

Recognizing the urgency of the situation, Aitkin County Economic Development is spearheading efforts to attract new childcare providers to our area. This endeavor entails the allocation of grants to support both the establishment of new childcare facilities and the crucial early education, training, and licensing of new daycare providers. These grants will cover expenses for training and licensing over a three-year period, in collaboration with Health and Human Services (HHS).

Additionally, Aitkin County intends to utilize grant funds to facilitate the creation of a shared County or City-owned building, following a POD model, to accommodate multiple childcare providers. This collaborative project, slated for implementation in 2024, will involve local and county officials alongside business leaders within our region.

To sustain and expand these vital initiatives, Aitkin County seeks additional funding through June 2025. Having already invested over \$120,000 between 2022 and 2023 to support existing and new providers, the county now requests \$198,000 from the DEED Childcare Economic Development Grant. This financial support is crucial to effectively address the childcare needs of our community, businesses, and families.

Our success story is emblematic of the power of collaboration and initiative. It all began with a simple postcard initiative initiated by a local business, aimed at attracting new childcare providers. This initiative generated significant interest, leading to collaboration between the business and County Economic Development. Through joint efforts, including engagement with the City and securing a suitable building, we are now on the brink of opening a much-needed Childcare Center in Tamarack, MN.

## **PROPOSAL NARRATIVE**

### **INTRODUCTION:**

The commitment of support from Aitkin County Economic Development is unmistakably demonstrated through the recent allocation of childcare grants to providers within the county. This funding initiative has resulted in the establishment of two new childcare facilities: one in a home-based setting and another in the form of a dedicated childcare center. Together, these facilities will significantly expand childcare options, catering to the needs of over 60 children in the community.

Our journey towards success traces back to a simple yet impactful catalyst: a postcard. It all began with a collaboration between a local business, recognizing a specific childcare necessity among its employees, and the County Economic Development Coordinator. This partnership sparked the idea to communicate our community's childcare needs to the broader public. Subsequently, 3000 postcards were distributed across strategic locations within the state, generating significant interest from potential childcare providers.

Meanwhile, behind the scenes, Economic Development collaborated closely with local city officials to scout suitable property options. Amidst this search, a remarkable opportunity presented itself: a century-old schoolhouse deeply ingrained in the community's history emerged as a viable building prospect. With the right stakeholders convened, Economic Development orchestrated the formation of The Tamarack Learning Center. Scheduled to open its doors in the fall of 2024, this initiative stands as a testament to the power of collaboration and vision.

The realization of The Tamarack Learning Center underscores the pivotal roles played by the local business, city authorities, childcare providers, and economic development entities. Their collective efforts and cooperation have been instrumental in turning this vision into reality. Furthermore, initiatives like the Aitkin County Childcare Acceleration Grant, alongside various other grants facilitated

by Economic Development, are igniting a transformative momentum essential for our community's prosperity and growth.



*Looking to start your own  
business in childcare?*



Talon Metals is  
interested in discussing  
opportunities to  
support your vision

**CONTACT BREANNE AT:**  
CELL # 218-460-9247 OR  
EMAIL: [BJOHNSON@TALONMETALS.COM](mailto:BJOHNSON@TALONMETALS.COM)



Childcare is one of our strategic priorities to invoke change in Aitkin County

**Economic Mission - *To develop and promote resources for economic growth in our community.***



Aitkin County (pop. 15,886) is strategically located between the northern Minnesota population centers of Brainerd, Grand Rapids and Duluth. Its largest industries are tourism, forest products and agriculture. Aitkin County has excellent public schools, well-developed transportation systems, and world class health care facilities. Long famous for its recreational assets, it boasts an abundance of ATV, snowmobile and River Trails and lakes, including Mille Lacs Lake, one of Minnesota's most popular and prolific fishing destinations. The Mississippi River runs through the entire County, in fact, Aitkin County has more miles of the Mississippi than any other County in MN (103 miles).

**ORGANIZATIONAL CAPACITY**

**Aitkin County Board of Commissioners:**

**J. Mark Wedel - Chair, Commissioner District 1**

**Laurie Westerlund** - Commissioner District 2

**Travis Leiviska**- Vice Chair, Commissioner District 3

**Bret Sample** - Commissioner District 4

**Michael Kearney** - Commissioner District 5

**Aitkin County Administrator | Jessica Seibert** holds the position of County Administrator. Jessica has served in local government for 22+ years. Jessica holds a master's degree from Metropolitan State University, majoring in Public Administration, a bachelor's degree from Metropolitan State University, majoring in Business. Jessica serves on the following, Treasurer of the MN Association of County Administrators, MACA Intergovernmental Relations Committee, member of MN City/County Administrators, member of the Association of MN Counties Research Committee and member of MN Compass Advisory Committee.

**Aitkin County Economic Development Coordinator | Mark Jeffers** has over 28+ years of experience in economic development, 2+ years with Aitkin County. Previous experience includes 28 years with The Coca-Cola Company, St. Cloud MN, holding Corporate Director positions and focused mainly on small business and profitability. Mark serves on the following, Northspan Board of Directors, Iron Range Economic Alliance Board of Directors, Aitkin Chamber of Commerce Board of Directors, McGregor Chamber Board of Directors, MAPCED Executive Committee, MMFCU Advisory Council, City of Aitkin Planning Commission, member of Minnesota Association of Professional County Economic Developers, member of Arrowhead Regional Development Commission.

**Aitkin County Chief Financial Officer | Kathleen Ryan** has served in local government for over 26 years. Kathleen's previous experience includes 20 years with Aitkin County Health and Human Services as Fiscal

Supervisor. Kathleen's experience also includes 2 years as City Administrator for the City of Aitkin. Currently Kathleen holds the position of CFO with Aitkin County. Kathleen holds a bachelor's degree from St. Cloud State University, majoring in finance. Kathleen serves on the following, Chair of the Economic Development River Trails Committee and Chair of the Board of Directors for Riverwood Healthcare Center. Kathleen attended the Blandin Community Leadership Program in 2019.

**Social Services Supervisor | Jessi Schultz** is the Child and Family Services Supervisor and has been employed with Aitkin County for 18+ years. Jessi holds a Master's Degree in Social Work from University of North Dakota and a Bachelor's Degree in Social Work and Psychology from Minnesota State University Moorhead. Jessie serves on the following, Chair of the Child Abuse Prevention Council and Member of the Aitkin County Sobriety Court Team.

**Licenser, Social Worker | Brenda Butterfield** is currently working as a Licenser for Aitkin County and licenses childcare homes, child foster care homes, adult foster care homes and community residential services homes. She has been employed with Aitkin County Health and Human Services since 1999. She holds a Bachelor's Degree in Organizational Behavior from St. Scholastica. She also has an Associates of Arts degree from Itasca Community College, and an Associates of Applied Science degree from Central Lakes College. Brenda serves as the Treasurer for Region 3 Minnesota Social Services Association, serves on the CAPS suicide prevention team with Aitkin County, and is a member of Association of Minnesota Family Child Care Licensors and the Minnesota Adult Foster Care Workers Association.

The key personnel have executed and managed various grant projects, including Federal Fiscal Recovery Fund Management, Federal CARES act funding (3 rounds), State Grant awards, Revolving Loan Funds, Economic Development Grants, Child Care Grants, Community Grant program, Broadband Community Grants, CDBG-CV Broadband Grant and Aitkin County Revitalization Grant Programs.

**PARTNERSHIPS**

This project represents a collaborative effort involving various stakeholders committed to enhancing childcare services in our community. The County Economic Development team, alongside the Health and Human Services Department (HHS) in Aitkin County, private business owners dedicated to childcare improvement, childcare providers, City officials, and DEED, have joined forces to drive this initiative forward.

Under this grant partnership, the administration of funding support for the entire program will be overseen by the Economic Development team. Meanwhile, HHS will leverage its expertise to provide essential information necessary for expanding childcare capacity within the county. Serving as key advisors, HHS will offer guidance and support to childcare professionals who have undergone grant-supported training, facilitating their journey through the licensing and startup application processes. This collaborative approach ensures a comprehensive and well-coordinated effort towards achieving our shared goal of enhancing childcare accessibility and quality within our community.

**Evaluation:**

Aitkin County will utilize the auditor’s office to track all grant funding. Economic Development Staff will coordinate on site visits to ensure requirements are being met. Example of tracking form:

**Grant Follow up**

YEAR	Grant	Facility Name	Contact Name	\$ Awarded	payment complete	RA Form	Expense Worksheet	W9	HJ check in	Sunset Date	Timing Letter	Extension Letter	Close Letter	Grant project completed
2023	Childcare Acceleration Grant	Ashley's Little Adventurers	Ashley Warner	\$ 4,800.00	yes	X	X	X		5/5/2025	Y	N		Yes
2023	Childcare Acceleration Grant	Tamawack Learning Center	Nita Ekodge	\$ 60,000.00	yes	X		X		6/14/2025				

Example of grant requirement:

**AITKIN COUNTY CHILDCARE ACCELERATION GRANT PROGRAM**

**PROGRAM OVERVIEW**

Aitkin County has been awarded a grant from the Department of Employment and Economic Development (DEED). The Aitkin County Board of Commissioners, have approved this grant funding to be used to directly impact the Community of Aitkin County by establishing the AITKIN COUNTY CHILDCARE ACCELERATION GRANT Program.

The purpose of this grant fund is to help support community members who aspire start their career in childcare and become childcare providers in Aitkin County in an effort to drive economic growth. The main purpose of this grant is to increase childcare slot availability and consideration will be given to new Childcare providers increasing the slot availability. The funding will help support fees associated with new licensing and training needed to open a childcare center or at home facility, general remodeling costs to meet licensing standards and/or funding support to add additional employees to new and existing childcare businesses.

**Grant Guidelines:** Guidelines for application and awarding of AITKIN COUNTY CHILDCARE ACCELERATION GRANTS are as follows:

1. Acceleration Grant funds will be awarded in two categories:
  - Licensing and Training Fees. Childcare professionals can be awarded a maximum of \$500 annually, for up to three (3) years, to be used directly for licensing and training purposes. Proof of expense must be submitted to Aitkin County prior to reimbursement of the funds.  
  
\*\*\*Currently established/existing childcare professionals must commit to increasing

childcare slots to the maximum allotted by standard regulations. No match will be necessary for this award.

- Remodel costs/supplies to meet licensing standards and regulations. Childcare professionals can be awarded a maximum of \$5000 to be used directly for new facility upgrades to meet licensing standards and regulations. Applicants are required to provide a 1:1 match of all funds awarded. This funding may also be used for supplies needed for child occupancy. Examples are cribs, toys, cots, educational material, etc. The supplies are intended to directly contribute to the capacity of children and increase the child care slot availability. Applicants are required to provide a 1:1 match of all funds awarded.
2. The Economic Development Committee may recommend to the Board of Commissioners to increase or decrease the amount awarded at their discretion. The Aitkin County Board of Commissioners grants the final approval for funding.
  3. County-Wide Distribution: The intent of this program is to provide assistance throughout Aitkin County. Consideration shall be given to amounts awarded and number of grants approved for any particular region of the county to ensure that an equitable level of funding is available throughout the county.
  4. AITKIN COUNTY CHILDCARE ACCELERATION GRANT funds may not be used to reimburse expenses that occurred prior to grant approval by Aitkin County.
  5. The Aitkin County Economic Development Committee will rank applications based on immediate need and actionable project completion. Priority will be given to those applicants who commit to increase childcare slot availability.

6. Eligible Project Examples:

- Annual licensing and training fees
- General remodeling costs to meet licensing standards
- Start-up supplies, cribs, educational material, toys, etc.

7. Eligible organizations:

- Community members aspiring to become childcare providers in Aitkin County
- Existing childcare providers in Aitkin County with a commitment to increase childcare slot availability.

**Application Procedure:** Guidelines for applications are as follows:

1. Grant requests should be submitted by EMAIL to:

[mark.jeffers@co.aitkin.mn.us](mailto:mark.jeffers@co.aitkin.mn.us), subject line: Childcare Acceleration Grant 2023 or by mail to:

Mark Jeffers

Aitkin County Government Center,

307 2<sup>nd</sup> Street NW, Room 316,

Aitkin, MN 56431.

2. Funding recommendations will be considered at the regularly scheduled monthly meetings of the Aitkin County Economic Development Committee in 2023. Application deadline is **ongoing until all available funds are awarded.**

3. Committee recommendations will be submitted to the Aitkin County Board of Commissioners for final approval.

### **Reporting Requirements**

1. Applicants that are awarded a Childcare Acceleration Grant are required to submit proof of fund use no more than 18 months after the grant is approved and awarded by the Board of Commissioners. Reporting information documents and deadlines will be included in the award letter.
2. Economic Development staff will collaborate with grant award winners to verify qualified grant use.
3. Unused funds at the conclusion of the 18 month grant period must be returned to Aitkin County.
4. In the event that a childcare business accepts funds and the business is not opened or child care slot availability is not increased (existing childcare businesses) within 18 months of funding award, all funding must be paid back to Aitkin County.
5. Applicants agree to use funds only for the designated purposes as described in the grant application and to notify Aitkin County Childcare Acceleration Grant Program Administration and receive consent to any substantial deviation from the grant application.
6. Applicants agree to complete an onsite evaluation no later than 60 days following the event/project completion. This evaluation will be completed by the Economic Development Coordinator of Aitkin County.

7. That the total amount of the grant may be discontinued, modified or withheld at any time, when, in the judgement of the County, such action is necessary to comply with requirements of the law or when, compliance to all of the rules stated on the recipient agreement form are not met.
8. Businesses eligible for the Aitkin County Childcare Acceleration Grant, must have a physical location in Aitkin County.
9. All applicants must be current on their property taxes through 2022 or any other obligations to Aitkin County.
10. All applicants agree that by signing and submitting the Aitkin County Childcare Acceleration Grant application they will be subject to a random audit by Aitkin County for accuracy in expenses, demonstration of business loss or any other statements or information requested. If it is determined that false or misleading information is provided on the Aitkin County Childcare Acceleration Grant Application, the applicant will be required to repay Aitkin County the entire grant amount.
11. All materials and promotion of the program must indicate/acknowledge Aitkin County Economic Development as a supporter of the event/project.
12. All applicants will be required to submit a Form W-9, for payment processing.
13. No interest shall be earned on the grant money provided through the program.
14. No reimbursement grants will be awarded.
15. Further information and additional forms and materials may be obtained by contacting:

Mark Jeffers

Aitkin County Economic Development Coordinator

218-531-6188

[mark.jeffers@co.aitkin.mn.us](mailto:mark.jeffers@co.aitkin.mn.us)

**BUDGET & TIMELINE**

Category	Project	\$ Amount
<b>CATEGORY 1 GRANTS FOR NEW START-UP FACILITIES, POD MODEL CONSTRUCTION</b>		\$ 173,000
<b>CATEGORY 2 (TRAINING, EDUCATION AND LICENSING FEES)</b>		\$ 60,000
<b>ADMINISTRATIVE FEES</b>		\$ 15,000
<b>TOTAL GRANT FUNDING (DEED/AITKIN COUNTY)</b>		\$ 248,000

	Year 2024												Year 2025											
	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D
Overall Timeline for Project:																								
Individual Milestones for Project:																								
Grant Award																								
Grant Applications open																								
Grant Applications approved																								
County Grants Awarded																								
Funding Awarded																								
Proof of work complete																								
grant monitoring and audit complete																								

## FORM 2: PROJECT SOURCES AND USES BUDGET

Provide a proposed project budget. Applicant must complete a detailed project budget which is delineated into sources and uses of all program related funds. Pursuant to Minnesota Statutes §16B.98, subdivision 1, the Grantee agrees to minimize administrative costs as a condition of this grant. No more than 10% of the total project budget can be dedicated to administrative and indirect cost.

**Qualified expenditures:** Expenses directly related to delivering grant objectives can include personnel, fringe benefits, travel, equipment, supplies, contractual, and subgrants. These items should be included in the grantee budget as specific budget line items.

Expenses not directly related to delivering grant objectives but necessary to support this grant funded program can include administrative cost. Administrative cost may include a portion of the following expenses: accounting, human resources, IT support, other general office expenses, executive or supervisory salaries and fringe, rent, facilities maintenance costs, utilities, Fleet vehicles, etc.

There is a 50% match requirement for the program; however, proposals that demonstrate a higher percentage of non-state matching funds committed to the project will result in higher scores for the proposal. Both cash and in-kind contributions can count towards the matching sources of funding.

- Cash match is either the grantee organization's own funds or cash donations from non-state third parties (i.e., partner organizations), or by non-state grants.
- In-kind match is the value of any real property, equipment, goods, or services contributed to this project that would have been eligible costs under this program if the grantee had to otherwise pay for such costs with project funds.

### Project Budget Narrative

Provide a brief budget narrative below:

### Project Funding Sources

List the sources of funding, and the status of the funding. Points will only be awarded for committed sources of funding. The total under sources should be equal to the total under uses.

Funding Source	Type of Funding (state grant, cash or in-kind)	Amount
DEED CCED Grant	State Funds	\$248,000
AITKIN COUNTY	ED FUNDS	\$50,000
IN KIND	Property and administrative	\$124,000
<b>Total</b>		<b>\$422,000</b>

**Project Uses FY2024-2025**

Start Date: May 2024

End Date: June 2025

<i>Project Activities</i>	<i>DEED</i>	<i>Grantee Match</i>	<i>Total</i>
Personnel			
Fringe Benefits			
Travel (Direct Service Related Only)			
Equipment			
Supplies			
Contractual			
Provider Subgrants	\$233,000	\$174,000	\$407,000
Other (specify): _____			
Admin & Indirect (max 10% of DEED funds)	\$15,000		\$15,000
<b>Total Costs</b>	<b>\$248,000</b>	<b>\$174,000</b>	<b>\$422,000</b>

### FORM 3: PERFORMANCE REPORTING FORM

Organization Name: Aitkin County

Contact Name: Mark Jeffers

Email: mark.jeffers@co.aitkin.mn.us

Funding Source: Childcare Economic Development Program

Project Start Date: May 2024

Quarterly Reporting Period (ex: Q1 2022)

Q3 2024 Reporting Period Start Date: Oct 2024

Reporting Period End Date: Dec 2024

Performance Measures	Quarterly Total [Enter Quarter]*	Project Total (Actual)	Project Total (Projected)	% to Goal
Number of family childcare providers served:	3	\$ 76,000	\$422,000	18%
Number of childcare centers served:	1			
Number of childcare worker jobs created:	5			
Number of childcare worker jobs retained:	8			
Number of new licensed child slots created (Infants)	6			
Number of new licensed childcare slots created (toddler)	35			
Number of new licensed childcare slots created (preschooler)	8			
Number of new licensed childcare slots created (school age)	4			
Number of new licensed childcare slots created (Total):	53			
Percentage of new licensed child slots available outside of standard hours of care (outside of 6:00 a.m. through 6:00 p.m.):	51%			
Total state grant funds per new licensed child slots created	\$3500			

Describe progress, outcomes, challenges, and any other information relevant to the project, below:

Quarterly reports are due on October 15th, January 15th, April 15th, and July 15th. A final report is due 30 days after the grant period ends.

**FORM 4: AFFIDAVIT OF NON-COLLUSION**

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**Instructions:**

Please return your completed form as part of the Response submittal.

**I swear (or affirm) under the penalty of perjury:**

1. That I am the Responder (if the Responder is an individual), a partner in the company (if the Responder is a partnership), or an officer or employee of the responding corporation having authority to sign on its behalf (if the Responder is a corporation).
2. That the attached proposal submitted in response to Childcare Economic Development Program Request for Proposal has been arrived at by the Responder independently and has been submitted without collusion with and without any agreement, understanding or planned common course of action with, any other Responder of materials, supplies, equipment, or services described in the Request for Proposals, designed to limit fair and open competition.
3. That the contents of the proposal have not been communicated by the Responder or its employees or agents to any person not an employee or agent of the Responder and will not be communicated to any such persons prior to the official opening of the proposals.
4. That I am fully informed regarding the accuracy of the statements made in this affidavit.

**Authorized Signature**

Responder's firm name: \_\_\_\_\_

Print authorized representative name: \_\_\_\_\_

Title: \_\_\_\_\_

Authorized signature: \_\_\_\_\_

Date (mm/dd/yyyy): \_\_\_\_\_

**Notary Public**

Subscribed and sworn to before me this \_\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_\_.

Notary Public signature: \_\_\_\_\_

Commission expires (mm/dd/yyyy): \_\_\_\_\_

## Form 5: Conflict of Interest Disclosure

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This form gives applicants and grantees an opportunity to disclose any actual or potential conflicts of interest that may exist when receiving a grant. It is the applicant/grantee's obligation to be familiar with the Office of Grants Management (OGM) [Grants Policy 08-01 Conflict of Interest Policy for State Grant-Making effective date 1/1/22](#) and to disclose any conflicts of interest accordingly.

All grant applicants must complete and sign a Conflict-of-Interest Disclosure form.

I or my grant organization do NOT have an ACTUAL or POTENTIAL conflict of interest.

If at any time after submission of this form, I or my grant organization discover any conflict of interest(s), I or my grant organization will disclose that conflict immediately to the appropriate agency or grant program personnel.

I or my grant organization have an ACTUAL or POTENTIAL conflict of interest. (Please describe below):

If at any time after submission of this form, I or my grant organization discover any additional conflict of interest(s), I or my grant organization will disclose that conflict immediately to the appropriate agency or grant program personnel.

Printed name: \_\_\_\_\_

Signature: \_\_\_\_\_

Organization: \_\_\_\_\_

Date: \_\_\_\_\_

## FORM 6: UNEMPLOYMENT INSURANCE ACCOUNT CONSENT

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Before awarding a grant, DEED will need to verify that your organization does not have any outstanding Unemployment Insurance tax liability. If you choose not to provide this consent, DEED staff may determine that you are ineligible for DEED funding.

This authorization to release unemployment insurance data is not valid until the requirements listed below are met.

You need to:

1. Check the appropriate box authorizing what data the MN Unemployment Insurance program can release
2. Have an active user listed on the MN Unemployment Insurance employer account:
  - a. Sign and date this consent form
  - b. Print their name below their signature

The consent form will expire three months after the signature date.

If you have any questions about your private data, how to complete this consent form, or if you want to withdraw your consent, call Aaron Tell (651) 259-7567.

### EXPLANATION OF YOUR RIGHTS

#### Purpose of this form

You must complete, sign, and return this form if you want to authorize a person or organization to receive certain private or nonpublic information that we collect to administer the Unemployment Insurance (UI) Program.

You have the right to choose what data we release. This means you can let us release all of the data, some of the data, or none of the data listed on this consent.

You have the right to allow us to release the data to all, some or none of the persons or entities listed on this form. This means you can choose which entities or persons may receive the data and what data they may receive.

You may withdraw your permission at any time. Withdrawing your permission will not affect the data that we have already released because we had your permission to release the data.

**1. Data Subject**

Your name or name of organization: \_\_\_\_\_

Minnesota Unemployment Insurance (UI) Employer Account No.: \_\_\_\_\_

Address: \_\_\_\_\_

City: \_\_\_\_\_ State: \_\_\_\_\_ ZIP Code: \_\_\_\_\_

**2. Authorized person or organization**

I authorize the following person or organization to receive the private and nonpublic data checked below:

DEED, Office of Small Business Development

180 East 5<sup>TH</sup> Street, 12<sup>th</sup> Floor

Saint Paul, MN 55101

**3. UI Data**

Types of data that I agree to be released:

\_\_\_\_\_ Payment- Employer UI account status

\_\_\_\_\_ Other – information about all outstanding UI account debt, including the age, amount owed and when the debt was incurred. Status of wage detail submission.

**4. Signature**

I voluntarily authorize DEED to release the selected private data to the above individual/organization. I am aware of the purpose for releasing the private data and I understand that there may be consequences for releasing the data to the individual/organization.

\_\_\_\_\_  
Your signature or signature of corporate officer, partner or fiduciary

Print your name (and title, if applicable): \_\_\_\_\_

Phone: \_\_\_\_\_ Date (mm-dd-yyyy): \_\_\_\_\_



**2023  
AITKIN COUNTY  
YEAR END  
BUDGET REVIEW**

- The 2023 budget consists of 3 major funds:
  - General Fund (Inc. Sheriff Dept.)
  - Road & Bridge Fund
  - Health & Human Services Fund
- Additional funds include:
  - Land Department
  - Long Lake Conservation Center
  - ARPA Fund
  - Collaborative
  - Misc.
- Use of fund balance not included in actuals on IFS report

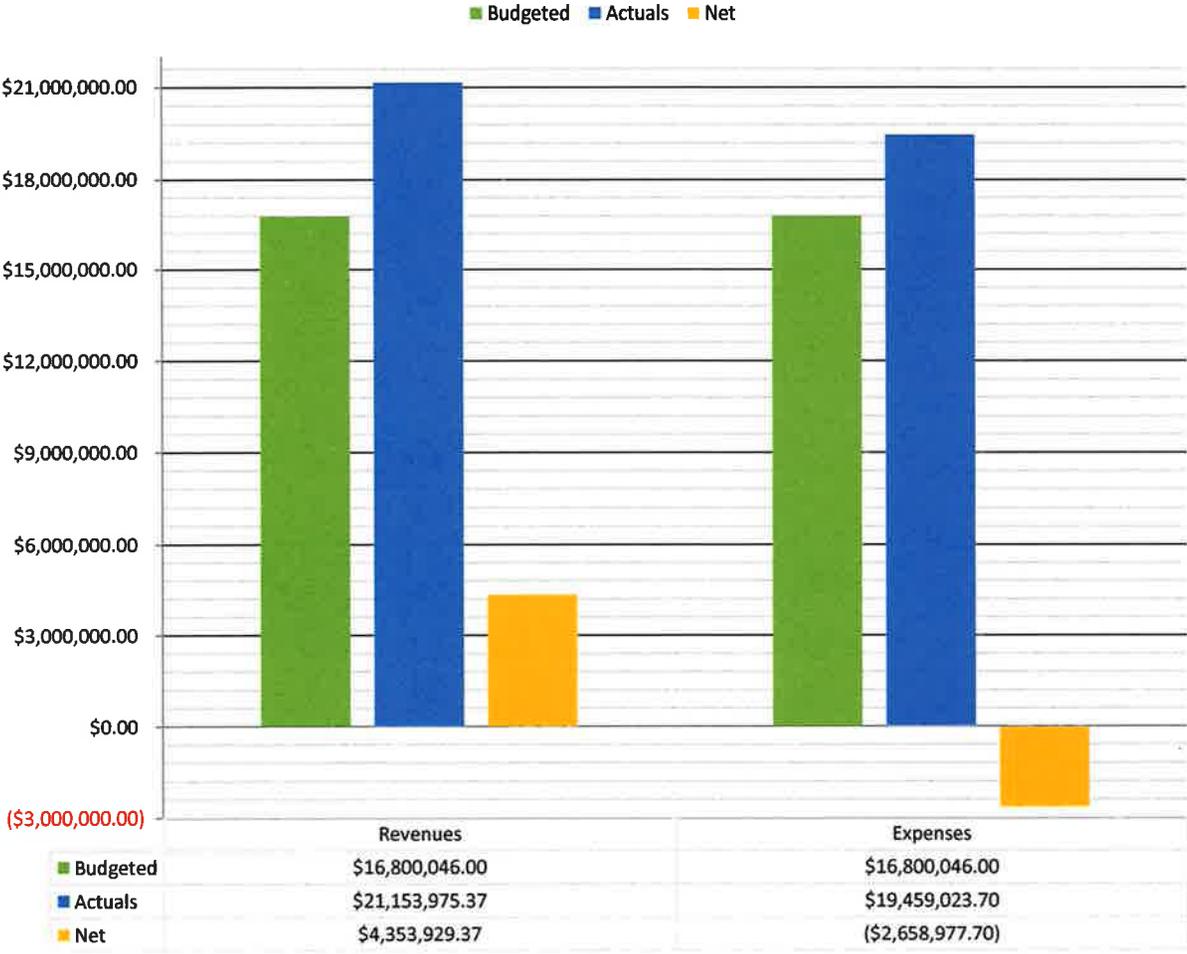


# Overview

## Major Department Funds

# GENERAL FUND

# 2023 General Fund Revenues/Expenditures



# Revenue Factors

## Increases

- Interest Income
- State Deed Taxes – Treasurer
- Planning & Zoning Permit Revenue
- Board of Prisoners Revenue
- State Aid Revenue
- State Enhanced 911 Revenue
- CCA Subsidy



## Decreases

- Slight Reduction in Recorder Revenue
- State OT Grant – Sheriff's Office



# Expenditure Factors

## Increases

- Assessor Salaries
- Contract Costs – Enforcement
- Jail Medical Services

## Decreases

- Court Administration Legal Services
- Slight Decrease in Postage & Publishing Costs – Auditor’s Office
- Scanning Project – Auditor’s Office
- Open Positions – IT, Sheriff
- Fuel Costs – Sheriff
- P&Z Sewer Inspection Contract Costs



# General Fund Expenditures By Category

- ▶ **Salaries & Benefits**  
\$11,529,236 (93%)
- ▶ **Insurance**  
\$193,058 (110%)
- ▶ **Materials & Supplies**  
\$489,507 (99%)
- ▶ **Communication Services**  
\$103,154 (93%)
- ▶ **Utilities**  
\$227,766 (120%)
- ▶ **Dues/Registration**  
\$63,631 (110%)
- ▶ **Professional Development**  
\$23,712 (63%)
- ▶ **Contract & Service Agreements**  
\$2,397,495 (120%)
- ▶ **Capital Expenditures**  
\$422,890 (85%)
- ▶ **Hotels/Meals/Mileage/Gas**  
\$216,209 (76%)
- ▶ **Other Expenditures**  
\$3,792,364 (690%)

# General Fund Fund Balance

Amount added to General Fund Fund Balance at year end – \$1,041,910

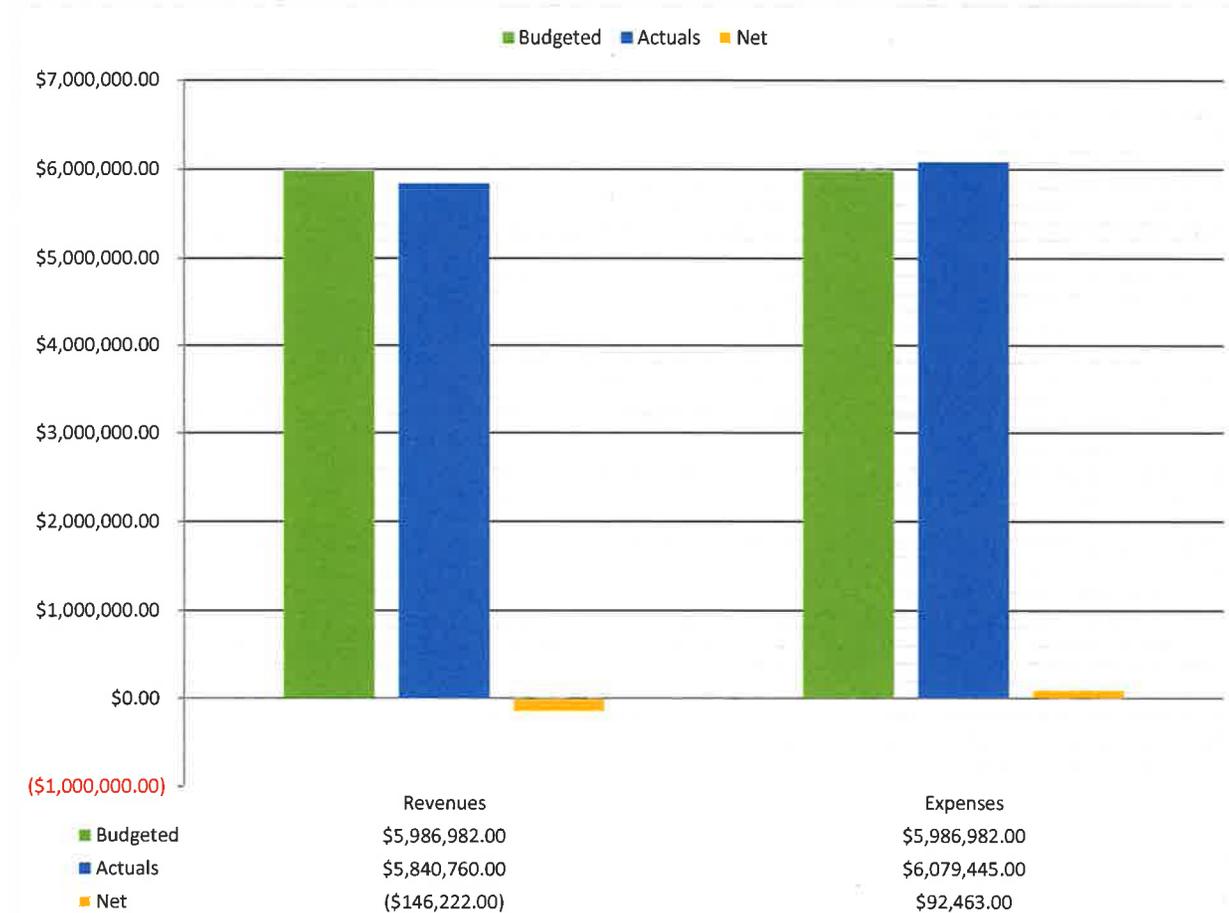
Amount approved for Reserves at year end - \$688,720

## 2024 Planned Use of Fund Balance –

- IT (Recorder’s Fund) - \$20,000
  - Solid Waste - \$45,000
  - Parks - \$67,128
  - Recorder’s Tech. & Compliance - \$278,628
- 
- In accordance with the Fund Balance Policy, a review of the Fund Balance is conducted each year after receipt of the financial statements from the outside auditor.

# ROAD & BRIDGE

# 2023 Road and Bridge Fund Revenues/Expenditures (Operations Budget Only)



## 2023 Road and Bridge Revenue (Operations Budget Only)

- Actual Revenue \$146,222 Lower Than Budgeted
- Increased Revenue Examples:
  - Township Receipts - \$214,264
  - Wetland Credits – \$106,005
- Decreased Revenue Examples:
  - State Aid Construction - \$100,000
  - State Aid Maintenance - \$153,282
  - Misc. Receipts - \$53,334
  - Township Road Allotment - \$190,491

## 2022 Road and Bridge Expenses (Operations Budget Only)

- Actual Expenses \$92,463 Higher Than Budgeted
- Increased Expenses
  - Gravel – \$219,699 – Planned – Only have gravel crushing contract every second year
  - Repair & Maintenance Supplies - \$79,488
  - Culverts - \$ 105,233
  - Pavement Marking - \$14,961
  - Winter Sand - \$40,410
- Decreased Expenses
  - Motor Fuel - \$97,789
  - Township Road Allotment - \$190,491

## Road and Bridge Fund Cash Balance

- 2022 Year End Cash Balance- \$3,640,864  
(Adjusted for capital equipment, facilities, and projects not occurring in the same calendar year)
- 2023 Year End Cash Balance- \$3,400,473  
(Adjusted for capital equipment, facilities, and projects not occurring in the same calendar year)
- Amount subtracted from Road & Bridge Cash Balance – \$140,391

**QUESTIONS?**

AITKIN COUNTY

BUDGETED EXPENDITURE TOTALS				2023 YTD ACTUALS																			
DEPARTMENT	2022 APPROVED BUDGET	2023 APPROVED BUDGET	Difference	2023 YTD ACTUALS											REVENUES				TOTAL REVENUES	Net			
				Salaries & Benefits	Insurance	Materials & Supplies	Communication Services	Utilities	Dues/Registrations	Professional Development	Contract & Service Agreements	Capital Expenditures (over \$5000)	Hotel/Meals/Mileage/Gas	Other Expenditures	TOTAL EXPENDITURES	Fees	Grants	Other Revenue			Levy		
Commissioners	1	\$272,022.00	\$296,369.00	\$24,347.00	\$248,042.03	\$1,375.00	\$672.99	\$2,469.99	\$0.00	\$7,135.00	\$0.00	\$3,791.48	\$0.00	\$18,019.92	\$0.00	\$281,508.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$281,508.41	\$281,508.41
Court Administration	12	\$91,000.00	\$92,200.00	\$1,200.00	\$0.00	\$0.00	\$0.00	\$160.89	\$0.00	\$0.00	\$0.00	\$57,445.45	\$0.00	\$0.00	\$0.00	\$57,445.45	\$0.00	\$0.00	(\$6,204.20)	\$0.00	(\$6,204.20)	\$51,402.14	
Auditor	40	\$798,577.00	\$875,155.00	\$76,578.00	\$713,959.91	\$2,200.00	\$9,462.62	\$12,391.69	\$0.00	\$3,665.34	\$3,435.00	\$63,079.61	\$0.00	\$2,769.09	\$0.00	\$810,963.45	(\$288,817.35)	(\$20,452.25)	(\$28,085.05)	\$0.00	(\$337,354.65)	\$473,608.81	
Internal Audit	41	\$78,400.00	\$78,500.00	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$80,521.88	\$0.00	\$0.00	\$0.00	\$80,521.88	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$80,521.88	
Treasurer	42	\$321,807.00	\$323,955.00	\$2,148.00	\$282,936.26	\$825.00	\$9,536.99	\$12,784.12	\$0.00	\$1,100.00	\$0.00	\$19,104.94	\$0.00	\$1,467.66	\$1,790.25	\$329,545.22	(\$5,673.50)	\$0.00	(\$28,717.75)	\$0.00	(\$34,591.25)	\$294,953.97	
Assessor	43	\$866,180.00	\$874,430.00	\$8,250.00	\$820,127.25	\$5,507.00	\$2,494.49	\$12,325.81	\$0.00	\$2,250.33	\$6,616.72	\$16,573.02	\$25,226.43	\$11,804.56	\$0.00	\$902,925.61	(\$144,656.00)	\$0.00	(\$10,185.79)	\$0.00	(\$154,841.79)	\$748,083.82	
Central Services	44	\$237,797.00	\$233,303.00	(\$4,494.00)	\$0.00	\$51,544.00	(\$1,093.04)	\$171.91	\$0.00	\$0.00	\$0.00	\$111,647.50	\$0.00	\$0.00	\$66,748.01	\$229,018.38	\$0.00	(\$3,602,112.08)	(\$1,089,758.43)	(\$9,416,333.24)	(\$14,108,203.75)	(\$13,879,185.37)	
Motor Pool	45	\$11,181.00	\$28,760.00	\$17,579.00	\$0.00	\$3,977.91	\$637.28	\$0.00	\$0.00	\$0.00	\$0.00	\$3,019.33	\$0.00	\$0.00	\$0.00	\$7,834.92	\$0.00	\$0.00	(\$19,293.23)	\$0.00	(\$19,293.23)	(\$11,658.71)	
Information Technologies	49	\$722,240.00	\$808,162.00	\$85,922.00	\$379,800.10	\$1,375.00	\$5,444.28	\$871.33	\$0.00	\$1,687.00	\$1,665.00	\$217,801.38	\$9,670.23	\$1,939.55	\$0.00	\$820,253.87	(\$1,974.82)	\$0.00	(\$74.03)	\$0.00	(\$2,048.85)	\$618,205.02	
Administration	52	\$207,862.00	\$228,267.00	\$20,405.00	\$201,984.17	\$1,375.00	\$1,456.26	\$1,378.94	\$0.00	\$4,226.80	\$175.00	\$17,201.11	\$0.00	\$1,678.79	\$0.00	\$229,478.07	\$0.00	\$0.00	(\$15.00)	\$0.00	(\$15.00)	\$229,463.07	
Human Resources	53	\$358,095.00	\$393,521.00	\$35,426.00	\$294,868.43	\$0.00	\$6,749.87	\$2,090.45	\$0.00	\$1,266.08	\$249.00	\$41,858.89	\$1,462.00	\$411.50	\$0.00	\$349,078.22	(\$5.00)	\$0.00	(\$9,272.14)	\$0.00	(\$9,277.14)	\$339,799.08	
Elections	60	\$198,068.00	\$80,828.00	(\$117,240.00)	\$81.69	\$0.00	\$1,227.69	\$993.36	\$0.00	\$0.00	\$0.00	\$50,155.41	\$0.00	\$0.00	\$0.00	\$52,438.15	\$0.00	(\$6,027.81)	(\$839.82)	\$0.00	(\$6,867.63)	\$45,590.52	
Attorney	90	\$1,241,867.00	\$1,280,949.00	\$39,082.00	\$1,083,221.29	\$2,750.00	\$30,681.37	\$5,409.87	\$0.00	\$5,853.00	\$555.00	\$31,696.04	\$7,767.26	\$1,060.03	\$0.00	\$1,168,993.86	(\$69,942.13)	\$0.00	(\$5,791.04)	\$0.00	(\$75,733.17)	\$1,093,260.69	
Recorder	100	\$473,609.00	\$506,076.00	\$32,467.00	\$303,480.18	\$825.00	\$3,075.53	\$1,848.51	\$0.00	\$1,650.00	\$0.00	\$72,594.25	\$50,688.91	\$2,318.76	\$0.00	\$436,481.14	(\$104,644.01)	\$0.00	(\$6,884.30)	\$0.00	(\$111,528.31)	\$324,952.83	
Courthouse Maintenance	110	\$515,683.00	\$587,104.00	\$71,421.00	\$413,710.54	\$2,334.00	\$28,530.83	\$696.02	\$80,256.65	\$0.00	\$0.00	\$111,760.59	\$0.00	\$419.15	\$0.00	\$637,107.78	\$0.00	\$0.00	(\$53,668.00)	\$0.00	(\$53,668.00)	\$583,439.78	
Buildings	111	\$77,000.00	\$75,500.00	(\$1,500.00)	\$0.00	\$0.00	\$10,017.00	\$0.00	\$0.00	\$0.00	\$0.00	\$490.00	\$20,209.02	\$0.00	\$0.00	\$30,716.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,716.02	
Veterans Service	120	\$167,011.00	\$177,169.00	\$10,158.00	\$145,683.36	\$954.00	\$3,037.35	\$1,419.77	\$0.00	\$1,800.00	\$0.00	\$10,533.38	\$0.00	\$4,077.37	\$0.00	\$187,905.23	(\$3,593.47)	(\$10,000.00)	(\$2,500.00)	\$0.00	(\$16,093.47)	\$151,411.76	
Housing & Redevelopment	121	\$2,000.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,890.00	\$0.00	\$0.00	\$0.00	\$1,890.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,890.00		
Planning & Zoning	122	\$569,269.00	\$643,418.00	\$74,149.00	\$501,316.93	\$2,275.00	\$8,754.35	\$7,272.06	\$0.00	\$60.00	\$5,475.00	\$87,505.88	\$0.00	\$15,913.76	\$13,819.83	\$642,392.81	(\$379,164.00)	(\$153,188.00)	(\$112.22)	\$0.00	(\$532,464.22)	\$109,928.59	
Coroner	123	\$81,500.00	\$90,000.00	\$8,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,681.50	\$0.00	\$10,900.00	\$0.00	\$41,581.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$41,581.50	
Enforcement	200	\$2,891,175.00	\$3,120,764.00	\$229,589.00	\$2,303,980.67	\$95,798.81	\$46,544.52	\$28,103.51	\$8,746.85	\$20,107.42	\$5,886.46	\$251,250.37	\$282,660.50	\$113,576.35	\$155.20	\$3,156,610.88	(\$80,021.00)	(\$445,604.84)	(\$91,627.73)	\$0.00	(\$617,253.57)	\$2,539,357.09	
Sheriff Contingency For D & A	201	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Boat & Water	202	\$159,023.00	\$133,897.00	(\$25,126.00)	\$86,641.40	\$1,835.00	\$412.83	\$440.47	\$35.41	\$0.00	\$0.00	\$2,379.44	\$0.00	\$6,198.42	\$0.00	\$97,942.87	(\$461.00)	(\$26,163.45)	(\$578.00)	\$0.00	(\$27,202.45)	\$70,740.52	
Snowmobile	203	\$42,806.00	\$47,039.00	\$4,233.00	\$36,642.50	\$0.00	\$97.95	\$451.30	\$0.00	\$0.00	\$0.00	\$3,254.42	\$0.00	\$2,188.47	\$0.00	\$42,834.64	\$0.00	(\$6,719.00)	(\$10.00)	\$0.00	(\$6,729.00)	\$35,905.64	
ATV	204	\$25,557.00	\$28,632.00	\$3,075.00	\$29,464.87	\$0.00	\$10.17	\$176.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,235.80	\$0.00	\$30,886.84	\$0.00	(\$13,192.00)	\$0.00	(\$13,192.00)	\$17,694.84		
Forfeitures	206	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$69.45	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$69.45	\$0.00	\$0.00	(\$4,408.36)	\$0.00	(\$4,338.91)	\$2,355.54		
Corrections	252	\$3,135,330.00	\$3,333,688.00	\$198,358.00	\$2,426,024.78	\$0.00	\$301,133.99	\$2,157.15	\$138,727.17	\$3,397.25	\$0.00	\$410,470.91	\$9,597.85	\$7,869.80	\$0.00	\$3,288,078.90	(\$272,716.89)	\$0.00	\$17,585.86	\$0.00	(\$255,131.03)	\$3,042,247.87	
Sentence to Serve	253	\$158,798.00	\$158,502.00	(\$296.00)	\$146,157.23	\$1,680.00	\$1,907.01	\$508.64	\$0.00	\$8.25	\$0.00	\$2,383.13	\$0.00	\$2,855.14	\$0.00	\$155,999.40	\$0.00	(\$38,304.44)	(\$3,450.00)	\$0.00	(\$41,754.44)	\$113,744.96	
Enhanced 911 System	254	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$97,475.83	\$15,607.84	\$0.00	\$113,083.67	\$0.00	(\$223,207.82)	\$0.00	\$0.00	(\$223,207.82)	(\$110,124.15)		
Crime Victims	255	\$92,361.00	\$96,603.00	\$4,242.00	\$81,243.75	\$0.00	\$393.75	\$1,155.36	\$0.00	\$51.85	\$0.00	\$257.67	\$0.00	\$0.00	\$0.00	\$83,102.38	\$0.00	(\$52,936.67)	(\$232.72)	\$0.00	(\$53,169.39)	\$29,932.99	
Community Corrections	257	\$987,982.00	\$1,016,612.00	\$28,630.00	\$720,638.58	\$2,200.00	\$862.99	\$4,177.26	\$0.00	\$4,580.00	\$0.00	\$251,125.23	\$0.00	\$6,413.51	\$0.00	\$989,997.57	(\$72,570.00)	(\$634,700.02)	(\$1,050.00)	\$0.00	(\$708,320.02)	\$281,677.55	
Emergency Management	280	\$54,681.00	\$57,141.00	\$2,460.00	\$46,964.00	\$296.00	\$0.00	\$0.00	\$0.00	\$1,310.00	\$0.00	\$0.00	\$0.00	\$1,741.44	\$0.00	\$50,011.44	\$0.00	(\$19,218.00)	\$0.00	(\$19,218.00)	\$31,092.44		
Environmental Health	390	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Solid Waste	391	\$380,032.00	\$425,885.00	\$45,853.00	\$153,533.63	\$1,811.00	\$14,123.43	\$2,703.22	\$0.00	\$1,600.00	(\$145.00)	\$216,848.16	\$0.00	\$1,328.44	\$82.59	\$391,888.47	(\$3,356.32)	(\$90,325.95)	(\$11,705.65)	(\$293,697.55)	(\$399,085.47)		
Water Wells	392	\$5,500.00	\$5,500.00	\$0.00	\$0.00	\$0.00	\$3,220.14	\$0.00	\$0.00	\$0.00	\$0.00	\$2,285.39	\$0.00	\$0.00	\$0.00	\$5,505.53	(\$9,685.00)	\$0.00	\$0.00	\$0.00	(\$9,685.00)	\$0.00	
CARE Appropriation	500	\$37,900.00	\$37,900.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$37,900.00	\$37,900.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Ag Society (County Fair)	600-550	\$28,124.00	\$28,731.00	\$607.00	\$50.00	\$6,904.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$22,000.00	\$28,954.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Soil & Water	600-552	\$88,268.00	\$88,128.00	(\$140.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$81,900.24	\$88,000.24	\$0.00	(\$3,851.24)	\$0.00	\$0.00	(\$3,851.24)	\$78,049.00		
Weed Inspector	600-553	\$4,800.00	\$4,800.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,800.00	\$0.00	\$0.00	\$4,800.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,800.00		
Extension	601	\$85,571.00	\$86,199.00	\$628.00	\$0.00	\$0.00	\$0.00	\$406.46	\$0.00	\$0.00	\$0.00	\$80,056.80	\$0.00	\$0.00	\$0.00	\$80,463.26	(\$2,000.00)	\$0.00	\$0.00	\$0.00	(\$2,000.00)	\$78,463.26	
Wetland Value Replacement Fund	603	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Economic Development	711	\$111,742.00	\$123,968.00	\$12,226.00	\$108,512.20	\$275.00	\$44.62	\$589.99	\$0.00	\$1,883.09	\$0.00	\$45,100.42	\$0.00	\$21.82									